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Positive aspects of the DDP evaluation procedures:

- 1. The DDP desires and is able to use a centralized promotion system.
- 2. There is, as a result of the centralized system, DDP-wide uniformity in criteria, percepts and the method of evaluation.
- 3. Evaluation criteria is published and made available to each officer being evaluated. The criteria is re examined each year.
- 4. Officers are ranked at once each year for:
 - a. promotion
 - b. identification of marginal performers
 - c. training
 - d. rotational assignments.
- 5. There is a minimum time-in-grade requirement at each grade level.
- 6. There is cross ranking by impartial groups. The membership of each evaluation group is changed at the end of the ranking exercise.

Negative aspects of the DDP evaluation system:

- 1. The fitness report is the sole basis for judgement of each officer by the Board and Panel members. If an individual has a rating officer more gifted in writing than another he gains an unfair advantage.
- 2. It appears that a closer monitoring of the PRA system is necessary. Perhaps better justifications as necessary. A closer monitoring may retard promotions initally but would provide better management in the long run.